

# The road to innovation

Accelerate your business with the help of data and AI



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Head of Future Food

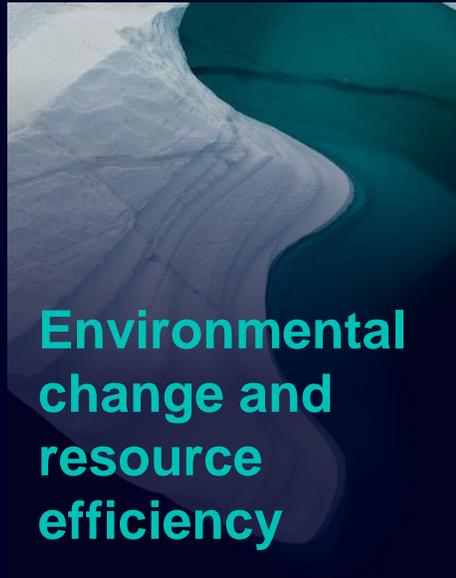
# Five Megatrends that have an impact on our food system



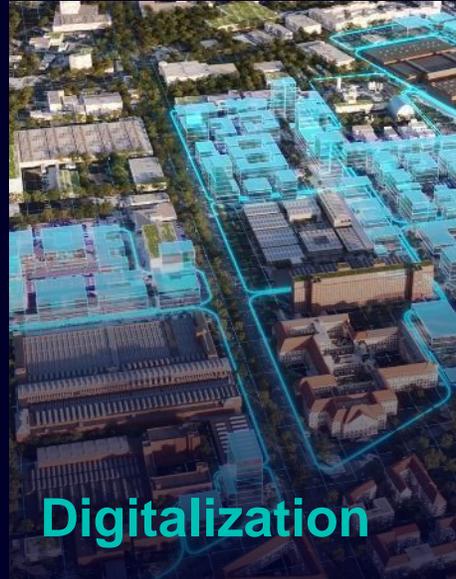
## Demographic change

A growing population in combination with limited resources and climate change lead to **food insecurity and hunger** in some parts of the world.

Environmental drivers and regulations are forcing companies to **optimize energy consumption, decarbonize, and seek new or renewable energy sources.**



## Environmental change and resource efficiency



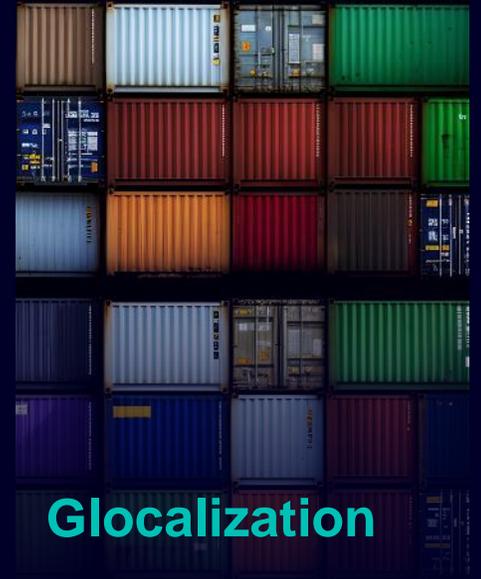
## Digitalization

Digital transformation and AI revolutionizing the industry's value chain from food production to recycling. **Decision drivers** for investors will be sustainability, cost optimization, flexibility and digitalization.

Urbanization boosts the F&B industry's customer base and fuels demand for **personalized, sustainable, locally sourced food products** as urban consumers prioritize their food choices' impact.



## Urbanization



## Glocalization

This demands **innovative supply chains and circular business models** to meet diverse local needs while minimizing environmental impact.

# Supply disruptions and the constant need for product innovation result in decreased margin in F&B

## Consumer Behavior

Growing demand for sustainable, healthy, and plant-based products increase pressure on innovation and marketing. Taxation of unhealthy foods & drinks and advertising restrictions gain relevance.

## Price pressure

Increasing demands from customers and retailers to cut product costs without compromising quality standards.

## Unreliable Supply Chains

Volatility in supply chains due to climate-induced ingredient changes. Rising demand for innovation and new recipes to address supply chain shifts and uphold quality.

## MARGIN

## Workforce Shortage

Workforce gap and changes in skill requirements leading to high need for upskilling and reskilling e.g., to meet need for OT and digitalization specialists.

## Sustainability

Increased pressure to comply with global and regional regulations on decarbonization and circularity.

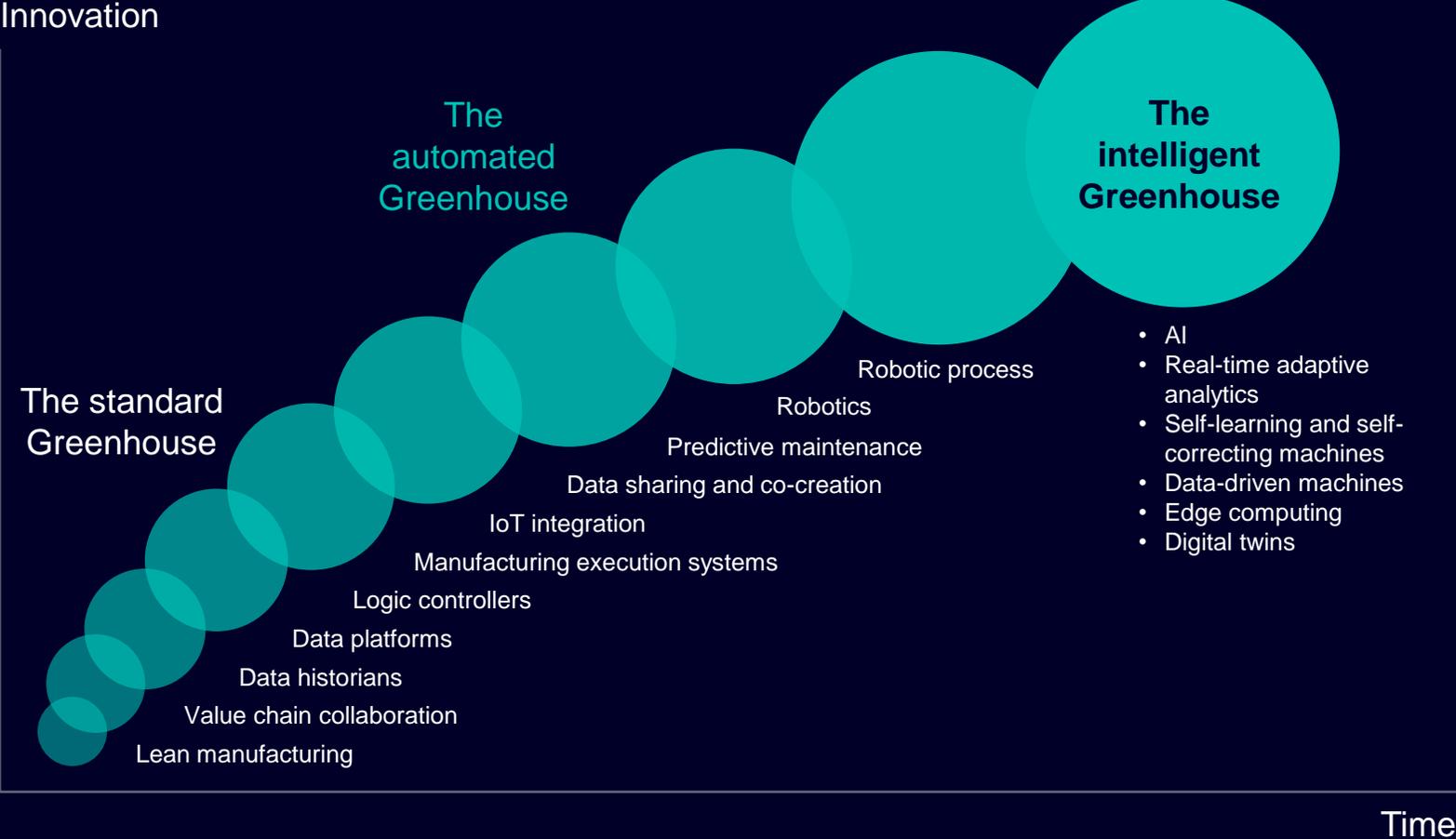
## Cost of Cybersecurity

Increasing vulnerability to cyber threats and necessity to ensure integrity of supply chain and compliance with regulatory requirements.



Why should you  
take a **new approach** to  
industrial manufacturing  
operations?

# Create personalized, connected, adaptable applications



70%

of companies are already benefiting from Smart Manufacturing solutions.

Source: McKinsey

Source: IBM Institute for Business Value

## AI increases efficiency

If you continue your production with the same methods as many years before until today, the effectiveness of the production will steadily decrease due to e.g. increased energy and raw material prices or constantly high work effort. Therefore, production must be constantly modernized in order to maintain or even increase the effectiveness of the facilities.



**AI increases your plant efficiency** and this despite increasingly complex production processes.

# AI can support F&B companies along the industrial value chain

## Design

Break new ground  
in creativity

## Planning

Plan more efficiently  
than ever before

## Engineering

Engineering without  
repetitive tasks

## Operations

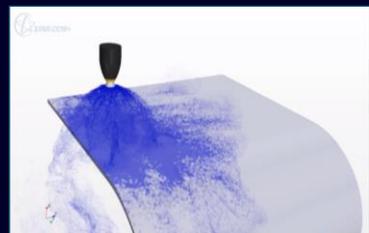
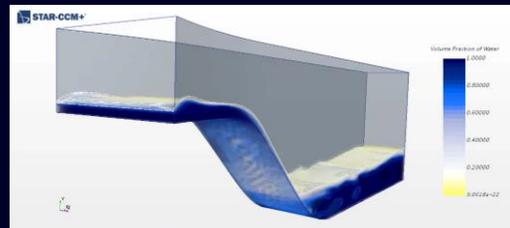
Transparency at  
your fingertips

## Services

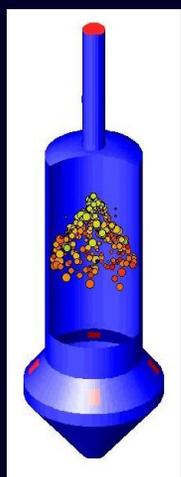
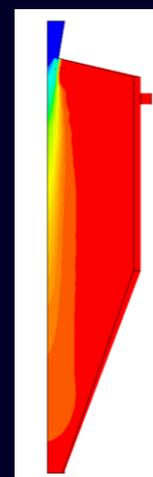
Know it all –  
before it happens

# Production design & optimization

## AI can boost the efficiency of simulation of design for optimal result

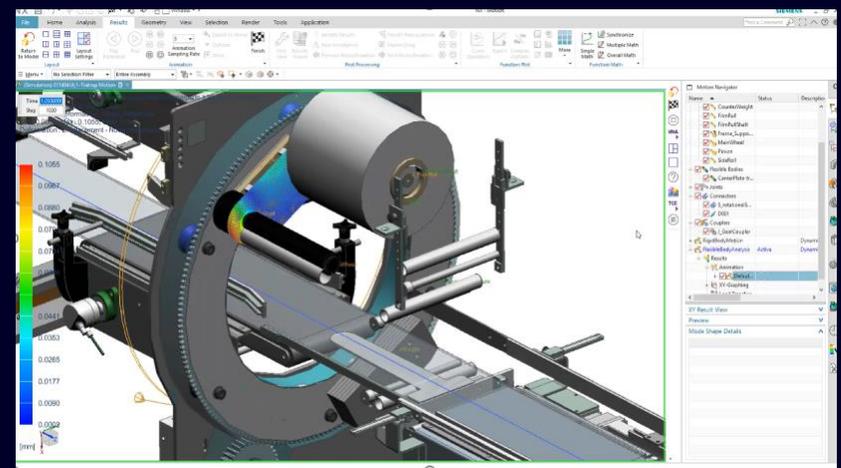


**Fluid simulation**  
to identify dead area, gaps and crevices during the construction phase



• **Thermal simulation**  
• Avoid over heating heat-sensitive materials

• **Simulation of equipment**  
• Select the optimal hygienic complied material under certain stress



# Factory storage planning with AI

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Planning

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Engineering

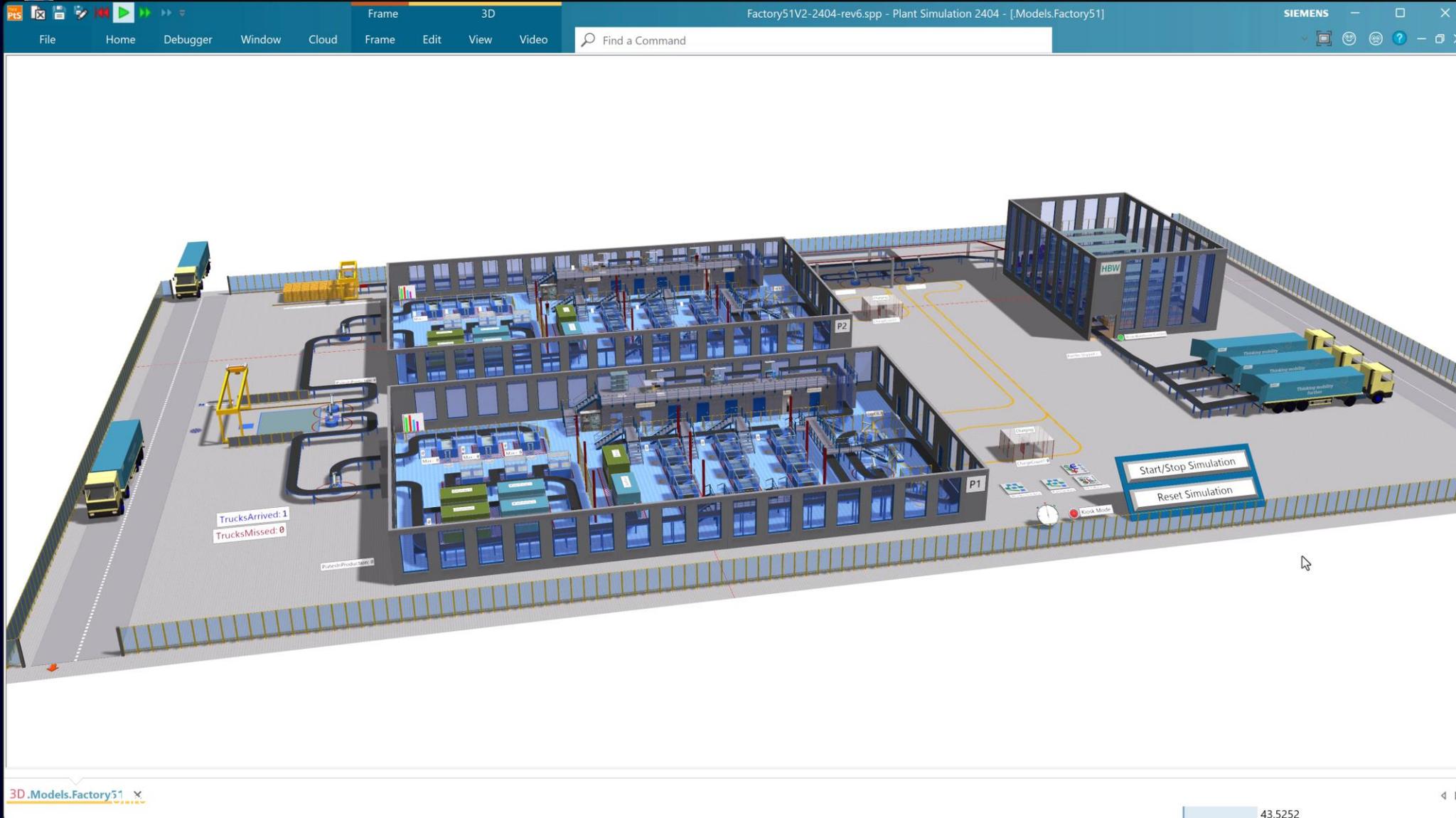
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# Utilize AI to monitor and harvest in a strawberry plant

## 1) Train the AI on Digital Twin

## 2) Utilize AI to control the robot

**Digital Twin of strawberry plant**

Apply Reinforcement Learning to find optimized solutions for complex control tasks

Features

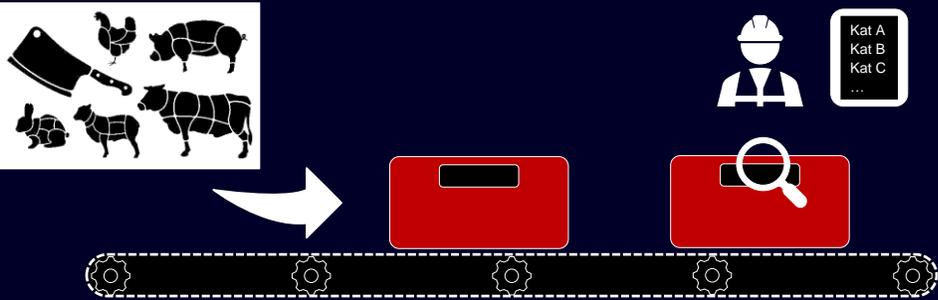
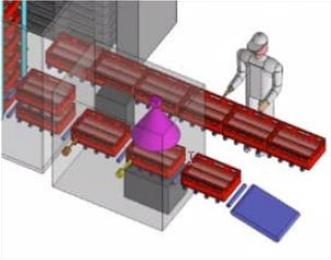
Rewards

Setpoints

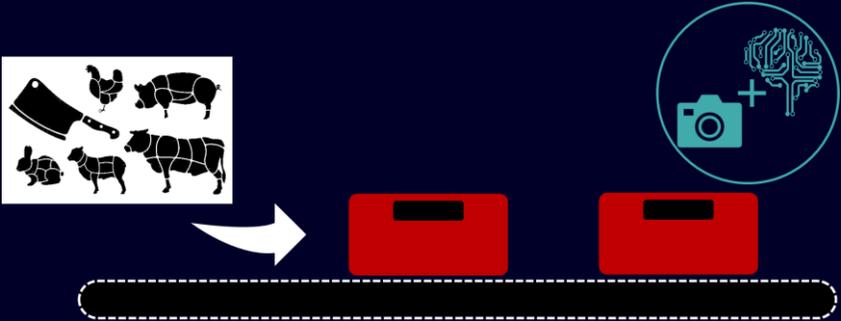
Neural Network

Robot's neural networks can be trained in advance for the operation jobs

# Using Image recognition & AI for food classification and quality control



Classical food classification & quality control



AI supported classification & quality control

# AI enabled shop floor



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Engineering without repetitive tasks

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Transparency at your fingertips

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Know it all – before it happens

## Coca-Cola Hellenic Bottling Company, AUSTRIA

### Reduce energy usage and prevent potential downtimes

### Customer challenge

- Detect imminent equipment failures to prevent potential plant downtimes in bottling production line at an early stage
- improve maintenance planning and stock inventory for spare parts

### Solution

- Implement an end-to-end smart condition monitoring solution: SITRANS SCM IQ
- Cloud app for predictive maintenance
- Connect machines from sensors to edge to cloud
- In-depth data analysis

### Customer benefit

- > 4% reduction in equipment performance loss
- Eliminated 4 emergency downtimes in first 6 months due to AI-based anomaly detection
- 13% energy use reduction; 110,000 EUR savings in first year
- Increased transparency of asset condition through intelligent data analysis and monitoring

### [Reference Center](#)

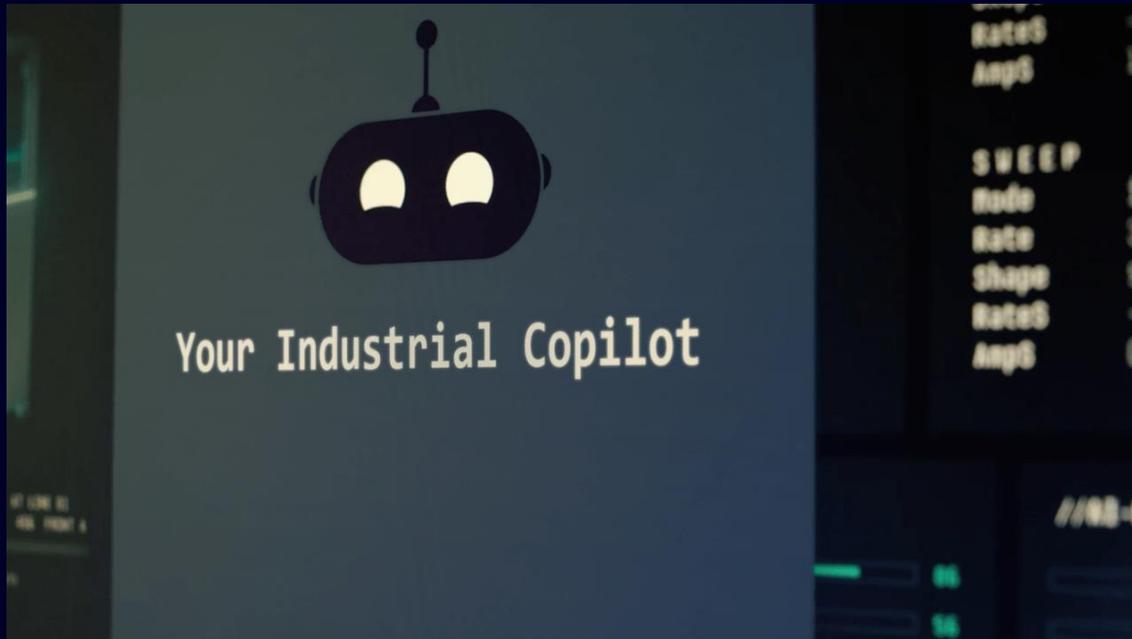


**4**  
Emergency  
downtimes  
eliminated

**13%**  
Reduction of  
energy usage

# Innovation Hub

## Industrial CoPilot for Engineering – Product Released



### Industrial Copilot for Engineering

- AI driven troubleshooting and getting-started
- SCL code generation
- HMI generation

### Industrial Copilot for Engineering: A generative AI-powered assistant

#### Challenge

- Lack of skilled automation software developers & maintenance staff
- Creating automation code, finding and fixing errors is a time consuming task
- Identifying and solving issues in automation equipment is resource-intensive
- Very competitive market environment

#### Solution

A generative AI-powered assistant, designed to enhance human-machine collaboration and boost productivity. The Copilot interacts with automation engineers via natural language to support them in multiple tasks during automation development..

#### Customer value

- Intuitive control for solution in automation by natural language
- Faster troubleshooting and getting started during development by instant access to documentations
- Increased flexibility & productivity thanks to easy generation of SCL code for industrial automation
- Increased productivity by generation of Human Machine Interfaces (HMI)

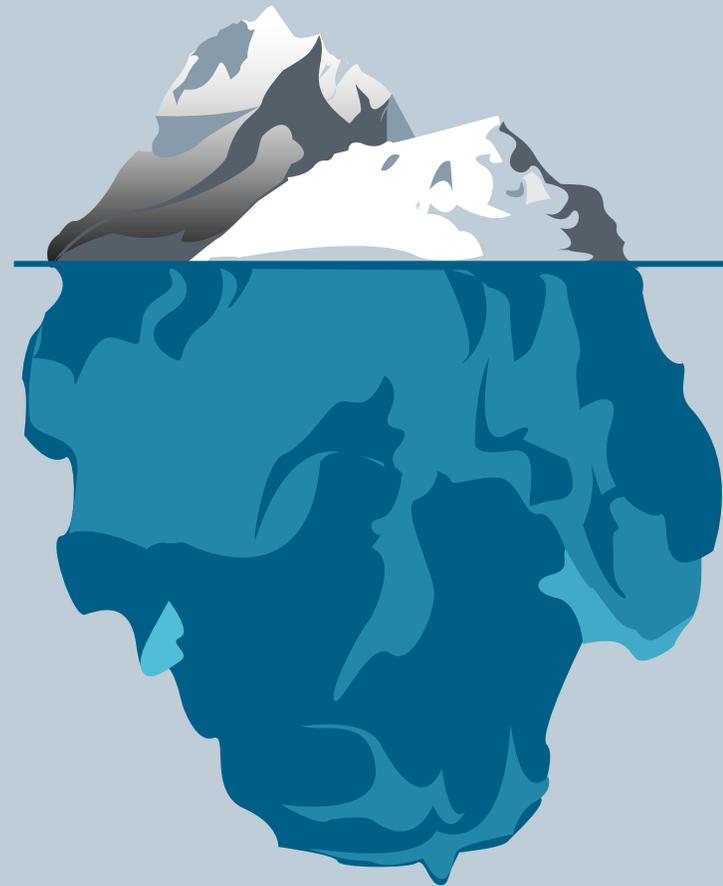
#### Products & Services

- First product release at HM24 for the Industrial Copilot for Engineering (TIA Portal) enabling faster and more efficient automation engineering

For more information: [link](#)

# Digitalization starts within your organization

# Siemens learned valuable lessons in its own digital transformation



## Obvious challenges



Develop new services & products



Digitalize internal processes, implement tools

## Hidden challenges



Develop holistic digitalization strategy & north star



Ensure top leadership commitment



Obtain external capabilities via M&A and partnerships



Change employee mindset and way of working



Keep ownership of digitalization at business



Develop implementable transformation program

# We see that digital transformation touches every part of a company and requires rigorous program implementation

## Holistic digital transformation

### Drivers

Changing markets & competitors

Technology & business disruptions

Continuous need for productivity

### Program & change management

<b>Business management</b>	Strategy & portfolio	Biz. models & innovation	Go-to-market	Transformation & productivity	Partnering/ M&A
<b>People &amp; organization</b>	Organizational development	Talent management	Decentralized setups	Agile transition	Corporate culture
<b>Operations &amp; processes</b>	PLM / R&D	Production & logistics	Procurement	Solutions business	Service
<b>Digital technologies</b>	Business / Ops IT	Cybersecurity	Data management	IoT architecture	OT
<b>Physical assets</b>					

Source: Siemens IoT Services

# Data strategy as integral part of business strategy is required to get clarity on your data and leverage your full potential

## Example: Data strategy

### Key questions



- How can **data** support my overall strategy and **generate** additional **value**?
- Is the **right data** available?
- How can we **ensure** (legal and technical) **access** to required **data**?

### Our approach to data strategy

#### Data-driven business



Strategic target picture



Data-driven offerings



G2M strategy



Data eco-system

#### Data management (handling of data)



Availability & accessibility



Data quality



Infrastructure & technology



People & skills

#### Data governance (formal and informal rules)



Resp. & accountability



Legal & compliance



Security & privacy



Culture & mindset

### Impact



Strengthen **customer-centric** orientation of your business



Seize opportunities from new **data driven business models**



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