#### how Business Analysis can make change stick



#### 2024.10.08 • Filip Hendrickx

Helder op het raakvlak van Business en IT 24





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## every project is a change project

## every person on a project is a change maker



#### what do I know about change? (except that it's tough and people usually don't like it)







**KNOWLEDGE** OF HOW TO CHANGE

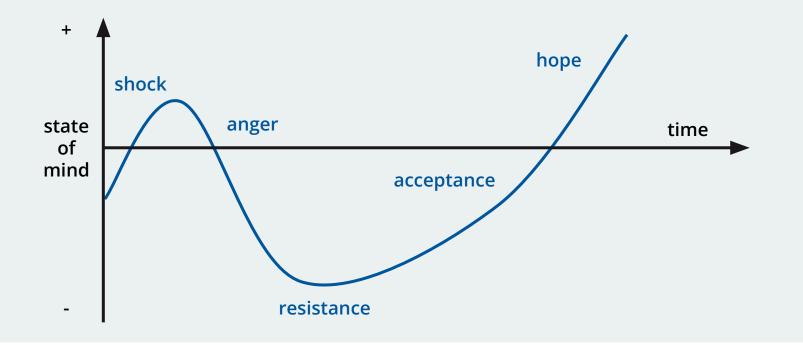
**ABILITY TO DEMONSTRATE SKILLS & BEHAVIORS** 

**REINFORCEMENT** TO MAKE THE CHANGE STICK

source: Prosci — What's the ADKAR model?

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### sarah model







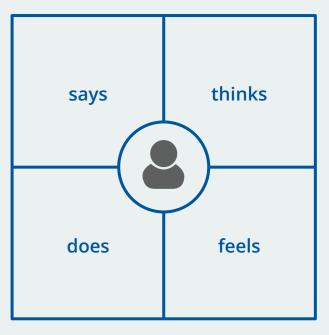
### how does change feel?



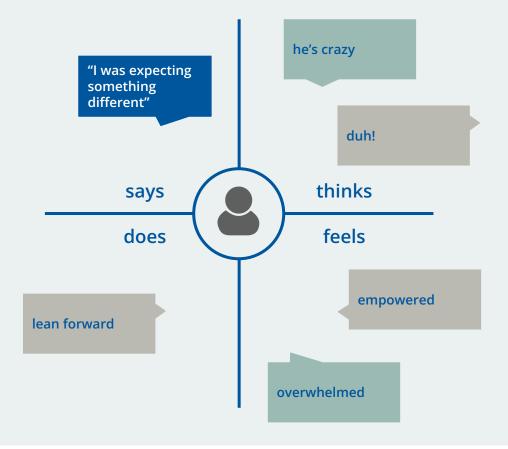
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## empathy map



source: Updated Empathy Map Canvas — Empathy Mapping



### deep listening

#### why will it (not) work? • yes, and ...

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#### make it safe

#### what is good enough for now and safe enough to try?

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### are we ready for change?



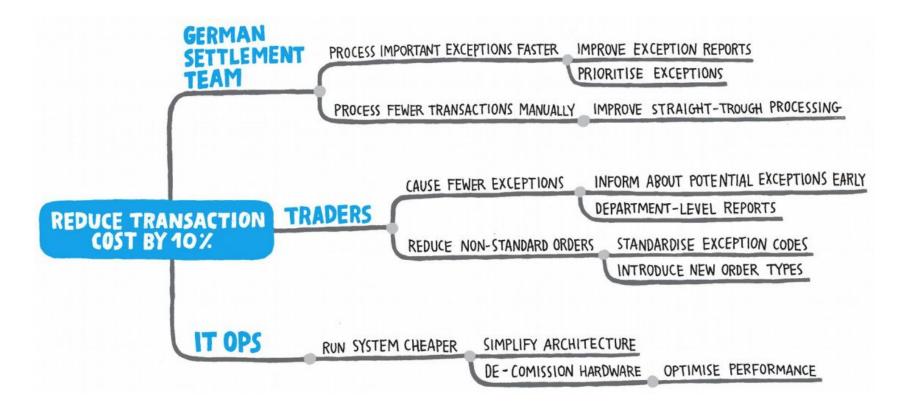


#### keep your/their eyes on the prize

#### what would have to be true?

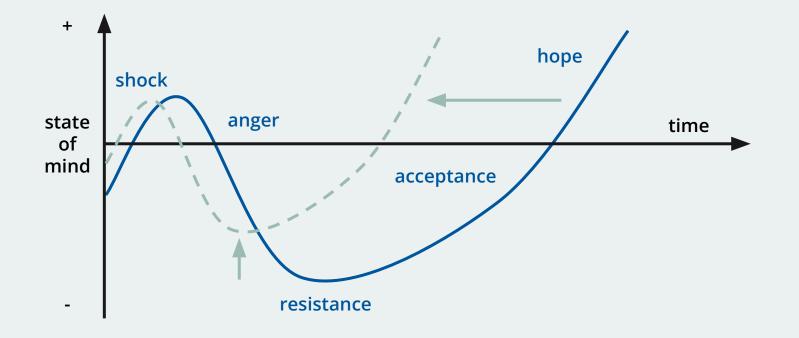
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source: Impact Mapping — Gojko Adzic

### change management



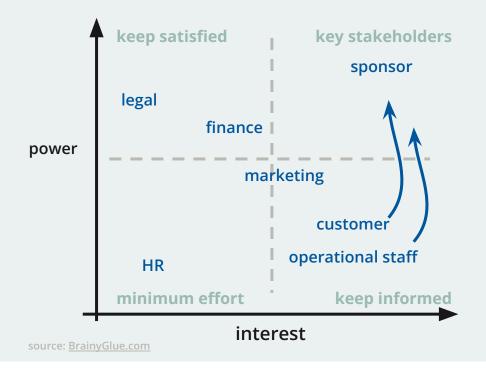
## People don't resist change. They resist being changed.

#### — Peter M. Senge

scientist, lecturer, author on organisational development and learning organisations

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## (facilitating) co-creation



### be a spider

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### **Kurt Lewin's Model Of Change**





## changeable by design?

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#### when change isn't strange

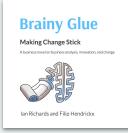
source: The Guardian

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